

Section 8

No. A0017868W

CERTIFICATE OF INCORPORATION

This is to certify that

MELBOURNE UNIVERSITY BOAT CLUB INC.

is on and from the 31 January 1989

incorporated under the Associations Incorporation Reform Act 2012

Given under my hand at MELBOURNE, this 18 May 2018

A handwritten signature in dark ink, appearing to read 'Louise Hanson', is written over a faint circular stamp.

Deputy Registrar of Incorporated Associations